Church Employees or Independent Contractors?
In one form or another, this question has been asked hundreds of times in financial seminars, emails, and telephone conversations. The question comes in response to the increasing responsibilities of churches and other employers for reporting employee compensation information to the IRS. Fortunately, the answer is fairly straightforward; however, it is seldom the answer the questioner would like to hear.

Who Are Employees?

There are basically two types of employees defined by the Internal Revenue Code: statutory and common law. Statutory employees have specifically defined jobs that, on the surface, might appear to be self-employed positions were it not for the statutes that define the work as that of an employee. The common law employee is the category which most often affects local churches.

A common law employee is generally anyone who performs services that can be controlled by the employer. That is, the employer has the legal right to control (even if not exercised) the means, methods, and results of the services provided. If the employer/employee relationship is deemed to exist based on the facts in each case, it does not matter what the relationship is called, nor how the payments are measured or paid, nor if the services are performed full-time or part-time. The employer must determine any taxable amounts paid, withhold appropriate taxes for lay employees, make appropriate tax payments, and report them to the IRS. Virtually all pastors, associate ministers, church custodians, church secretaries, paid choir directors, paid nursery workers, etc., are viewed by the IRS as common law employees. Their compensation is reported on Form W-2.

Remember!

If the employer has the legal right to control the services provided by any worker, the IRS considers that worker to be an employee, and it expects the employer to withhold and report appropriate taxes.
Who Are Independent Contractors?

Independent contractors work for more than one organization. Examples would be janitorial services, snow removal services, roofing contractors, etc., that are advertised city-wide. No employer/employee relationship exists between the church and persons performing such services. Therefore, no withholding is required. However, the local church may still be required to report to the IRS those payments made to an unincorporated independent contractor. The Tax Code provides that payments for services to an unincorporated, independent contractor in excess of $600 per year must be reported to the IRS on Form 1099-MISC and transmittal Form 1096.

An unincorporated evangelist would be considered an independent contractor. Any payments of $600 or more in a calendar year, (excluding any housing allowance properly designated in advance by the board, 403(b) retirement savings plan contributions, or reimbursed expenses) would require the issuing of a Form 1099-MISC and transmittal Form 1096.

What If We Do Not Withhold and Report?

There are criminal and civil penalties for willful failure to comply with the requirements for withholding and reporting. In addition, the amount of certain taxes not withheld at the time of payment from an employee’s salary (that must later be paid) becomes the responsibility of the employer. The employee has no obligation to reimburse the employer later for such amount. Further, in some cases, an officer or responsible employee may become personally liable for the taxes and penalties involved.

The IRS has flagged for special review the tax returns of individuals reporting a significant proportion of income on Form 1099-MISC from one source. Such persons are usually reclassified as employees. This results in additional cost—including penalties—for both the individual and the now-determined employer. It is best to make the proper determination prior to such a review by the IRS.
What If We Are Not Sure Which Employment Relationship Exists?

The local church should carefully consult IRS Publication 15: Circular E—Employer’s Tax Guide, and IRS Publication 15-A: E—Employer’s Supplemental Tax Guide, for examples that might be similar to their situation. Both are available from irs.gov or at 800-829-3676. Also, a local legal and/or tax counselor can be consulted for advice. If questions still arise, a special form is available from the IRS to request that they determine if someone has an employment relationship with the local church. In no case should the questions be ignored, nor should there be willful failure to abide by legal requirements for withholding and reporting either wages paid to employees or payments in excess of $600 to unincorporated, independent contractors.